



11 CADOGAN  
GARDENS  
CHELSEA

# SUSTAINABILITY

REPORT 2024





# INTRODUCTION

11 Cadogan Gardens isn't your average London hotel. It's a haven of tranquillity, a luxurious escape nestled amidst the verdant charm of a private garden square. We cater to the discerning traveller who seeks a truly exceptional experience. But exceptional experiences shouldn't come at the cost of our planet. That's why we're fully committed to weaving sustainable practices into the very fabric of our property.

Responsibility for people and the planet is fundamental to 11 Cadogan Gardens. Over the past year, we've actively measured our sustainability impact and implemented actionable changes. We've reviewed our employee handbook to equip staff with sustainable practices, prioritised eco-conscious suppliers through our procurement portals, and empowered guests to reduce laundry waste through an opt-out linen scheme. Single-use plastics in guest rooms have also been significantly reduced in favour of eco-friendly alternatives. We further invested in employee education by hosting an internal conference with sustainability experts FuturePlus, who explored integrating sustainability into our core decision-making processes. Through these efforts, 11 Cadogan Gardens strives to balance exceptional experiences with a positive environmental and social impact.

This report details our ongoing efforts to minimise our environmental footprint, strengthen our social responsibility, and ensure our operations are conducted ethically. We're committed to continuous improvement and believe that exceptional experiences can coexist beautifully with a sustainable future.





# HOW 11 CADOGAN GARDENS TRACKS ESG IMPACT

As consumers and investors place a growing emphasis on sustainability reporting, regulations in this domain continue to evolve. We are also aware of how vital it is for businesses of all sizes and sectors to play their part in creating a more sustainable world for all of us.

11 Cadogan Gardens aims to stay ahead of the curve by implementing comprehensive sustainability reporting practices across our operations, integrating fundamental sustainability considerations into our decision-making and strategy, and demonstrating that sustainability and profitability go hand-in-hand.

Over the past 16 months, we have partnered with The Sustainability Group to use the FuturePlus ESG measurement and management framework to assess our impact and contributions in a variety of environmental, social and governance fields. FuturePlus assesses individual companies across five core themes: Climate, Environment, Economic, Diversity and Inclusion, and Social impact. The platform provides both a benchmark sustainability score (the 'Actual' score) representative of current impact, and a quantifiable measure of where a company intends to be over the next three years across the five themes (the 'Ambition' score). Overall scores are out of a total of 500, with 100 points available for each of the five themes.

In our inaugural year with FuturePlus, we prioritised understanding and measuring our current sustainability performance. As we enter 2024, we are enthusiastic about leveraging this data to establish robust sustainability ambitions. These ambitions will serve as a guiding roadmap, enabling us to focus and prioritise our efforts effectively. Moreover, they will drive our 'Ambition' score within the FuturePlus framework, signifying our commitment to continuous improvement.

To support these ambitious goals, we have appointed a dedicated sustainability champion. We are also looking to establish cross-departmental green teams who will collaborate with our sustainability champion to spearhead our sustainability initiatives, ensuring alignment with our overarching objectives and values.



# 11 CADOGAN GARDENS' FUTUREPLUS SCORES AS OF THE 1ST JANUARY 2024:



Our FuturePlus Roadmap provides a comprehensive task list that guides us through our sustainability goals and targets, with progress tracked and reported in real-time to ensure transparency, consistency, and improvement. FuturePlus also measures alignment with and positive contributions to the United Nations Sustainable Development Goals.



We understand that sustainability is a journey, and that we still have more to do. Our Ambition score across the five themes of Climate, Environment, Social, Economic, and Diversity and Inclusion is a measure of where 11 Cadogan Gardens intends to be over the next three years.



# CLIMATE

Climate change presents an existential threat to organisations in all sectors and geographies. Businesses must respond to these risks and opportunities by ensuring that proactive strategic planning is embedded into decision-making processes. Having a response to climate change is also increasingly becoming a legal obligation. 11 Cadogan Gardens takes these threats and obligations seriously and is committed to mitigating the impact of its own business operations on the climate.

In the financial year of 2023, 11 Cadogan Gardens measured and reported on our Scope 2 carbon emissions for the first time.

- Scope 2 emissions are the indirect emissions associated with the purchase of electricity, steam, heat or cooling.

**Table 1: Energy consumption (kWh)**

	FY23/24 UK Total Energy consumption (kWh)
Purchased Gas	578171 kWh
Purchased Electricity	629800 kWh

**Table 2: GHG emissions (metric tonnes of carbon dioxide equivalent – tCO2e) by GHG Protocol Corporate Standard scope**

	FY23/24 UK Total GHG Emissions (tCO2e)
Scope 1: Emissions from purchased gas	104.07 tCO2e
Scope 2: Emissions from purchased electricity	130.42 tCO2e



# OUR COMMITMENTS ON CLIMATE

At 11 Cadogan Gardens, we believe modern hospitality shouldn't come at the expense of tomorrow. Climate change is a critical issue that we actively consider when reviewing and formulating our business strategies.

Our commitment to sustainability also extends beyond our own operations. Recognising the interconnectedness of environmental responsibility, we strive to work with suppliers who share our values. We are actively reviewing the strategies and policies of our vendors whilst encouraging them to adopt climate friendly practices. This ensures that throughout our supply chain, we are promoting responsible sourcing and minimising our overall carbon footprint.

Local sourcing is another cornerstone of our climate action plan. We strive to source fresh, high-quality produce from local suppliers whenever possible. This not only reduces transportation emissions, but also supports our local community and ensures the freshest ingredients for our exceptional dining experiences.

We acknowledge, however, that there's always room for improvement. With a focus on significantly reducing our emissions by 2030, we're actively exploring various avenues for improvement. This includes a comprehensive energy audit to identify areas for optimisation, the implementation of advanced monitoring systems to gain real-time insights, and the investigation of renewable energy options. By actively exploring these possibilities, we aim to develop a robust plan that minimises our reliance on fossil fuels and fosters a cleaner energy future for our property.

At 11 Cadogan Gardens, we believe that sustainable practices can coexist with exceptional service and a luxurious guest experience. By prioritising the climate alongside our dedication to hospitality, we strive to ensure 11 Cadogan Gardens remains a beacon of excellence for generations to come.





# OUR CONTRIBUTIONS TO SDG 13 - CLIMATE ACTION

As part of our commitment to UN Sustainable Development Goal 13: Climate Action, we've taken steps to reduce our carbon footprint by incorporating energy-saving features right into the very design of our hotel.

From illuminating our spaces with energy-efficient LED lights to using smart sensors in guest corridors and back-of-house offices, we're constantly seeking ways to minimize our energy consumption. Additionally, we've also started to add water flow restrictors in showers, which will significantly reduce the amount of energy needed to heat that water, leading to a smaller climate footprint.





# DIVERSITY & INCLUSION

At 11 Cadogan Gardens, we know that addressing issues of diversity and inclusion, both within our direct operations and throughout our value chain, helps to ensure that our employees and stakeholders are treated equitably and with dignity and respect. Embedding diversity and inclusion into our organisation's culture will not only ensure that we get the best from our workforce, but will also help to boost our bottom line by attracting and retaining talent, and bringing a wide range of views to the table.

One of the hallmarks of our commitment to Diversity and Inclusion is gender parity within our most senior leadership teams. This reflects our dedication to breaking down barriers and ensuring equal opportunities for advancement across all genders. Furthermore, we have established robust policies and procedures that promote diversity and inclusion throughout the organisation. These policies encompass areas like recruitment, training, and workplace culture, ensuring fairness and respect for all employees.

Recognising the importance of mental well-being, 11 Cadogan Gardens offers dedicated mental health and well-being services to our staff. This includes having a designated mental health first aider on-site, who can provide initial support and resources to employees facing mental health challenges. Additionally, a senior member of our governance group has a specific remit dedicated to diversity and inclusion initiatives. This leadership commitment ensures that these priorities remain at the forefront of our decision-making and ongoing efforts.

We are also committed to fostering a truly inclusive environment where everyone can thrive, not just within our workforce, but also within the communities we reach. This commitment

We understand that diversity and inclusion are journeys, not destinations. We are constantly seeking new ways to improve and remain committed to fostering a truly inclusive environment where everyone can thrive, not just within our workforce, but also within the communities we reach.

Our current ambitions in this area include:

- Carrying out a diversity audit.
- To have clear and effective policies to prevent and penalise discrimination, harassment, and bullying in our supply chain.
- To ensure our organisation's dress code is inclusive, equitable, and reflective of employee needs.
- Externally promoting our values and how they apply to diversity and inclusion on our website.



# OUR CONTRIBUTIONS TO SDG 4 - QUALITY EDUCATION

Recognising the transformative power of education (SDG 4), 11 Cadogan Gardens actively contributes to fostering a skilled and knowledgeable hospitality workforce. We bridge the gap between education and industry needs by partnering with local schools and colleges. Our initiatives offer students valuable skills and experiences to enhance their career prospects.





# SOCIAL IMPACT

Businesses do not operate in isolation. Every decision and action we make affects not only our immediate workforce, but also a wider sphere of stakeholders, local communities, and society at large.

At 11 Cadogan Gardens, we believe that social responsibility goes hand-in-hand with strong community engagement. We are committed to being a positive force in the lives of our people, our neighbors, and the causes we care about.

Our people and teams are at the core of what we do. We empower our staff to give back through dedicated volunteering days, allowing them to dedicate paid time to causes they care about. This not only benefits the organisations they support but also fosters a sense of purpose and connection within our team.

Furthermore, fostering a socially responsible workforce is a priority. When selecting team members, we look for individuals who share our commitment to positive social impact. This ensures that our team is composed of passionate and engaged individuals dedicated to making a difference within the community.

We understand that building a strong and sustainable community requires ongoing effort. We are constantly seeking new ways to expand our social impact and remain committed to being a positive force for good.

## **Our Ambitions for Social Impact:**

- To publish a supplier code of conduct which clearly communicates our values and expectations to all suppliers.
- To ensure our offered pension scheme is screened for its ethical, environmental, and social credentials.
- To develop or fund technology that will improve the sustainability of our industry.
- Contributing additional actions towards the targets of SDG 12 - Responsible Consumption and Production.



# OUR CONTRIBUTIONS TO SDG 3 - GOOD HEALTH AND WELLBEING

11 Cadogan Gardens is committed to supporting a thriving and equitable community. We recognise that even within affluent boroughs like Kensington and Chelsea, there can be significant inequalities. That's why we're proud to partner with The Kensington & Chelsea Foundation, a local charity dedicated to leveling the playing field.

Established by a resident who saw the need for change, The Kensington & Chelsea Foundation works tirelessly to connect donors with vital community issues. They identify and support projects that improve the lives of disadvantaged and vulnerable people, focusing on areas like mental health, skills development, employment opportunities, and education.





# ECONOMIC IMPACT

At 11 Cadogan Gardens, we believe our economic impact extends beyond simply generating revenue. We are committed to fostering a responsible and sustainable business model that benefits all stakeholders. This starts with our people. We ensure fair working hours and rest periods for all employees, promoting a healthy work-life balance. We also offer financial education programs, empowering them to make informed financial decisions, and have established, accessible, and regularly reviewed employee grievance mechanisms to ensure any concerns are addressed promptly and fairly.

Transparency is another cornerstone of our economic impact. We publish transparent annual reports that detail our financial performance, sustainability efforts, and social impact initiatives. This commitment allows stakeholders to hold us accountable and understand our contributions to the community. Additionally, we have a robust anti-corruption reporting system in place, allowing employees and stakeholders to report any suspected unethical behaviour with confidence and anonymity.

Our stakeholder engagement extends beyond internal processes. Our advisory board includes representatives from various stakeholder groups, ensuring diverse perspectives are considered in our decision-making. Finally, we support the well-being of the wider community by offering discounted rates for charities, allowing them to host events or utilise our facilities for fundraising activities, ultimately contributing to the well-being of the community we serve. By prioritising fair treatment of employees, open communication with stakeholders, and community engagement, 11 Cadogan Gardens strives to be a responsible employer, a transparent business, and a positive force within the local economy.



# LEO GROUPS

Beyond traditional top-down structures, 11 Cadogan Gardens prioritises strong governance through employee engagement. Our innovative “Leaders of an Engaged Organisation” (LEO) group serves as a unique advisory board, directly contributing to our economic and sustainability efforts. Open to all employees, regardless of position, the LEO group fosters a diversity of voices and perspectives. Employees can apply to join, demonstrating their passion for 11 Cadogan Gardens and their desire to contribute to its strategic direction.

This employee-led board plays a vital role in shaping our sustainability practices. LEO group members actively consult with leadership on various sustainability initiatives. Their on-the-ground experiences and diverse viewpoints inform strategies for energy reduction, responsible sourcing policies, and employee eco-awareness programs. This collaborative approach not only leads to well-rounded decision-making, but also strengthens our commitment to environmental responsibility.

Our ambitions in terms of economic impact include:

- Publishing our first Modern Slavery Statement and Gender Pay Gap Report.
- Provide favourable payment terms to SMEs and/or small companies that operate in low income regions.
- Putting in place a due diligence process for identifying ethical or financial risks when selecting new partners, investors or suppliers.



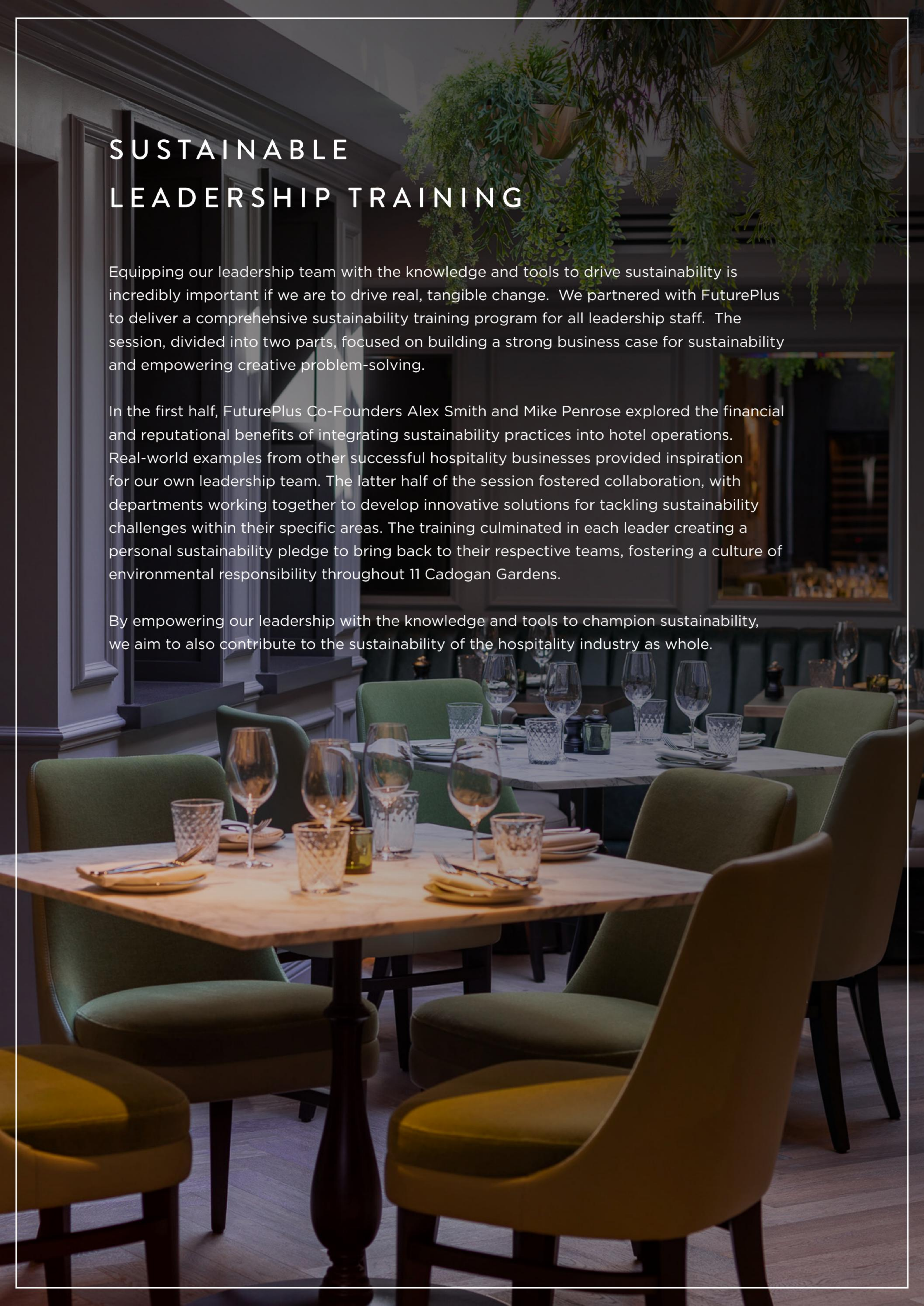


# SUSTAINABLE LEADERSHIP TRAINING

Equipping our leadership team with the knowledge and tools to drive sustainability is incredibly important if we are to drive real, tangible change. We partnered with FuturePlus to deliver a comprehensive sustainability training program for all leadership staff. The session, divided into two parts, focused on building a strong business case for sustainability and empowering creative problem-solving.

In the first half, FuturePlus Co-Founders Alex Smith and Mike Penrose explored the financial and reputational benefits of integrating sustainability practices into hotel operations. Real-world examples from other successful hospitality businesses provided inspiration for our own leadership team. The latter half of the session fostered collaboration, with departments working together to develop innovative solutions for tackling sustainability challenges within their specific areas. The training culminated in each leader creating a personal sustainability pledge to bring back to their respective teams, fostering a culture of environmental responsibility throughout 11 Cadogan Gardens.

By empowering our leadership with the knowledge and tools to champion sustainability, we aim to also contribute to the sustainability of the hospitality industry as whole.





# ENVIRONMENT

At 11 Cadogan Gardens, fostering a vibrant urban environment and minimising our environmental footprint are core values. We take a multi-faceted approach to achieving a more sustainable future, with a strong focus on responsible waste management.

We understand the environmental impact of food waste. To address this, we've implemented comprehensive strategies to start measuring and managing food waste throughout our operations. Furthermore, we've initiated comprehensive recycling programs throughout the property, to ensure that as much waste as possible is diverted from landfills, incinerators, and our oceans. From 2024 onwards we intend to report our annual waste figures.

Recognising the detrimental effects of single-use plastics on the environment, we've also actively reduced their use throughout 11 Cadogan Gardens. This commitment extends to guest rooms, restaurants, and operational areas. We've replaced single-use plastics with eco-friendly alternatives and refillables wherever possible. This has included replacing travel toilets with large format bottles and eliminating cling film from our kitchens.

These efforts represent just the first steps on our journey toward environmental responsibility. We are constantly exploring new ways to improve our sustainability practices and remain committed to responsible environmental stewardship for the benefit of our historic estate and the wider community.

Our ambitions in this area over the coming months include:

- Putting in place a waste reduction strategy across all operational sites.
- Investing in environmental protection and conservation.
- Undertaking a materiality assessment in order to better understand and prioritise sustainability issues within the business.



# OUR CONTRIBUTION TO SDG

## 12 - RESPONSIBLE CONSUMPTION

## AND PRODUCTION

Recognising even minor adjustments can significantly reduce our environmental footprint, 11 Cadogan Gardens has introduced a guest laundry opt-out scheme. This program tackles the hospitality industry's challenge of excessive laundry waste.

Daily linen changes come at a cost to the environment due to water, energy, and chemical use. Our opt-out scheme empowers guests to make sustainable choices. While fresh linens remain available upon request, the program encourages mindful consumption. Well-received by guests, the scheme has demonstrably reduced our laundry-related water and energy consumption, along with the use of detergents and chemicals, resulting in a smaller environmental footprint.

## LOOKING AHEAD

11 Cadogan Gardens is committed to being a leader in our industry, but we are also on a journey to ensure that our sustainability objectives are not compromised as a result. It is crucially important for us to continue to measure, monitor and report on our sustainability in a transparent way.

Through the use of the FuturePlus platform, we have been able to track some great improvements across the five themes over the past 16 months, while recognising that there is a lot more we can do. Making continual improvements with our sustainability is not easy, but it is fundamental to our underlying philosophy and success in business today.





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At 11 Cadogan Gardens and Chelsea Townhouse, we are committed to shaping a sustainable future by reducing our environmental footprint. Inspired by the rich history, art, fashion, and vibrant gardens of Chelsea, our team actively drives change through our Green Committee. By embracing eco-conscious fabrics and methods to lower emissions, we are honouring the legacy of this iconic neighbourhood while ensuring a positive impact for future generations

SAMANTHA RIEU  
GENERAL MANAGER